

**To Whom It May Concern:**

This letter is my personal recommendation for Janet B. Wolforth. I have been collaborating with Janet for over 13 years. She has trained me in several specialty techniques in the laboratory mouse and rat. Her level of knowledge is a rare find at the technician level. She is experienced and knows extra tips to help refine rodent techniques. She has shared her knowledge with me freely and is very patient. I am the trainer I am today because of her willingness to train and share her knowledge, I wouldn't have the job I have in the ULAM Training Core without the training from Janet. I found her to be consistently pleasant, tackling all assignments with dedication and a smile.

Besides being a joy to work with, Janet is a take-charge person who is able to present and share creative ideas and communicate the benefits. She has successfully performed complex recovery rodent surgeries as well as blood collection and injection techniques. During her time in laboratory medicine at the University of Michigan, I have seen vast improvements within each lab she has worked in, all these improvements were implemented by Janet. Being the regulatory training specialist, I see first-hand the improvements made by laboratories.

Although Janet is an asset to the Teitlebaum and Bolling laboratories, Janet is also extraordinarily helpful in other departments, especially the ULAM Training Core. One particular situation comes to my mind when thinking of all the ways in which Janet has helped the training core: A laboratory needed 3 mls of blood from rats. Technical services member was obtaining the blood via lateral saphenous blood collection. This technique was not allowing the collection of 3 ml. Janet immediately stepped in and performed jugular blood collection on all 25 of the rats and saved the day, and the reputation of our technical services team.

In addition to planning, performing and ensuring aseptic technique are followed in her laboratories; she has a side job as a technical service. Janet has assumed a leadership role in each of the laboratories she currently works in. She also is very inspiring and motivating other employees.

I highly recommend Janet for employment. She is a team player and would make a great asset to any organization.

Sincerely,

Melissa M. Rogers, ULAM Training Specialist, University of Michigan